

ENCLOSURE B

CONCRETE PROBLEMS INVOLVED IN TRANSITION

1. Composition of the Office of Research

The scope of this Office is still undefined. It is to conduct research, as a service of common concern, on any matters which are agreed to be appropriate. Presumably it would include the present OSI and OCD and the NIS, Map, Economics, Transportation, and General Divisions of ORE, and the Economics Branch, D/EE, ORE.

At present all agencies are licensed to do economic intelligence to whatever extent they may please. Is all basic economic intelligence research to be centralized in CIA? That would seem advisable, but may encounter resistance from the IAC agencies.

CIA now subsidizes a considerable amount of basic departmental research in support of the NIS program. There has been some demand that this research be done within CIA. If this worked should be assigned to the Office of Research it would require a tremendous increase in its capabilities.

Should responsibility for intelligence support of the psychological warfare program reside in CIA or in State? It is a research function of common concern with high political content.

The same question arises with respect to international communism. In ORE responsibility with respect to that subject resides in a special Branch of D/EE with ramifications in other Divisions. A similar set-up exists in OIR. The Service agencies take a lively interest in the subject, which is a matter of common concern, though wholly political.

2. Miscellaneous services by ORE Divisions.

Assuming the disappearance of the political research capabilities of the ORE Divisions, who will perform certain miscellaneous services now performed by them, such as:

- a. Provision of direct intelligence support to OO, OSO, and OFC?
- b. Evaluation of OO and OSO reports?
- c. Briefing and debriefing WA's, etc.?

These are primarily research functions, not appropriate to

the proposed Office of Estimates and unlikely to be assumed (or efficiently performed) by OIR.

3. Departmental research support for Estimates Office

The departmental intelligence agencies, as they stand today, cannot be relied upon to provide timely and adequate research support for the Office of Estimates. On the contrary, their failure in this respect is predictable. The heads of these agencies may readily accept this responsibility without comprehension of what it entails on their part. Before putting into effect this reorganization, which they desire, CIA should require of them positive action within their own agencies to make sure of their readiness to do their part.

This problem is particularly acute with respect to OIR. There it is commonly said that, in altered circumstances, OIR would give proper priority to the requirements of CIA. OIR, however, lacks the actual strength required to serve both State and CIA. Their idea is that they would be strengthened by surplus personnel from ORE, but that is problematical and in any case the integration of such personnel will present problems and take time.

4. A new IAC attitude toward coordination.

The new concept requires not only a new spirit of cooperation but also a common doctrine and understanding, hitherto lacking. In particular, IAC comprehension of the proposed procedure of coordination must be assured. Acceptance is not to be taken as necessarily equivalent to understanding.